

## Al Rajhi Bank Investor Presentation

2Q 2021 Results



**03** The World's Leading Islamic Bank



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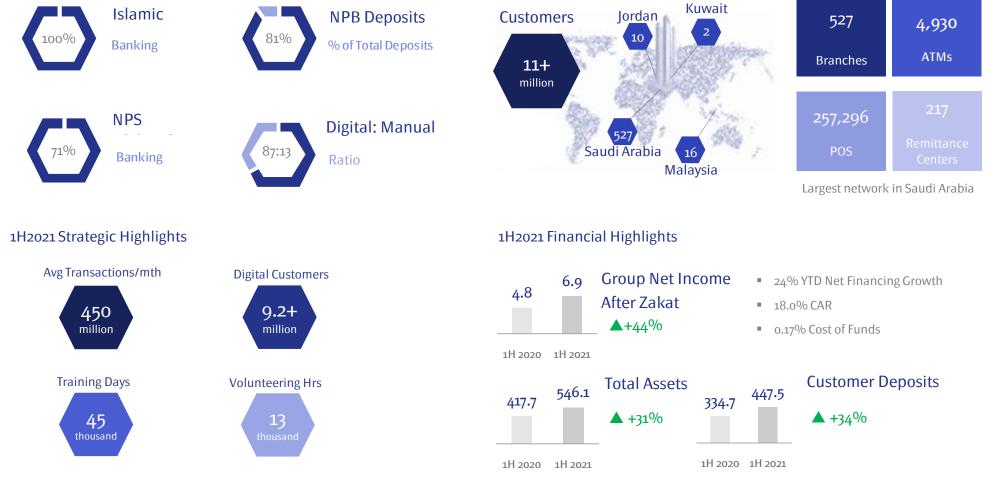
40 2Q 2021 Operating <u>Results</u> 45 IR Contact Information



## The World's Leading Islamic Bank

## Al Rajhi Bank Islamic Banking, Everywhere

At a glance, 1H2021



Presence & Branches, 1H2021

## Top 10 Facts about Al Rajhi Bank







#1 Retail Bank in Middle East (Retail Deposits & Income)

One of the highest NPB deposit ratios (81% Non -profit bearing deposits)

Bank capitalisation among the highest in GCC (18.0% Total Capital ratio)

#1 NPS in KSA (71% as on 1H2021)



#1 Bank in KSA (by number of customers)



**#1** Distribution network in Middle East (by # of Branches, POS, ATMs, Remittance Centres)



**#1** Banking transactions in KSA (450mn per month, average)

**#1** Bank for remittances in Middle East (by payment value)

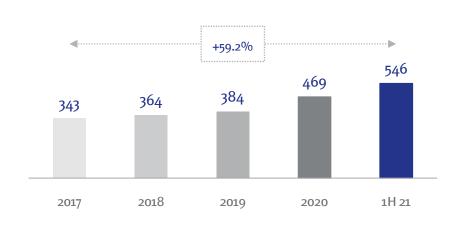
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#1 Bank brand in KSA (Brand Power Score)

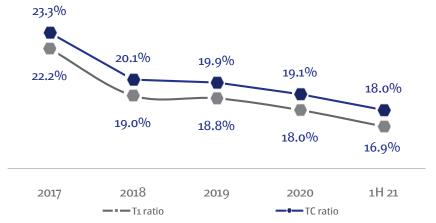
## The World's Leading Islamic Bank



#### Robust balance sheet with 80% non-profit-bearing deposits, as of 1H 2021

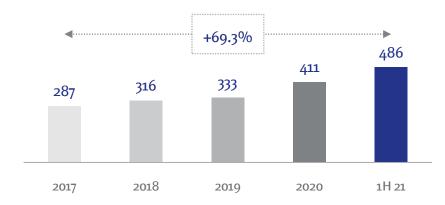


#### Capital Ratios (%)

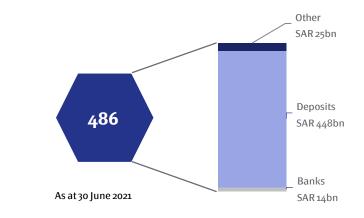


#### Total Liabilities (SARbn)

**Total Assets (SARbn)** 



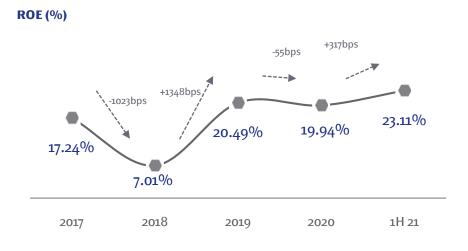
#### Total Liabilities Mix By Type (SARbn)

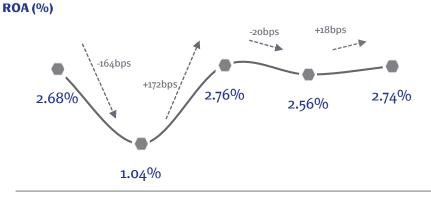


## The World's Leading Islamic Bank



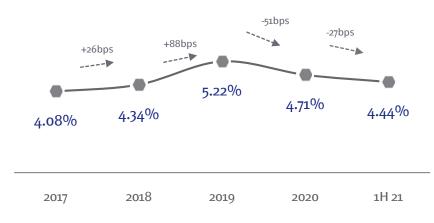
Outstanding foundation and strong returns



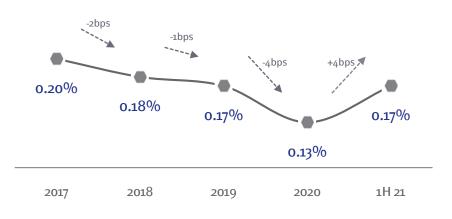


2017	2018	2019	2020	1H 21

Net Profit Margin (%)



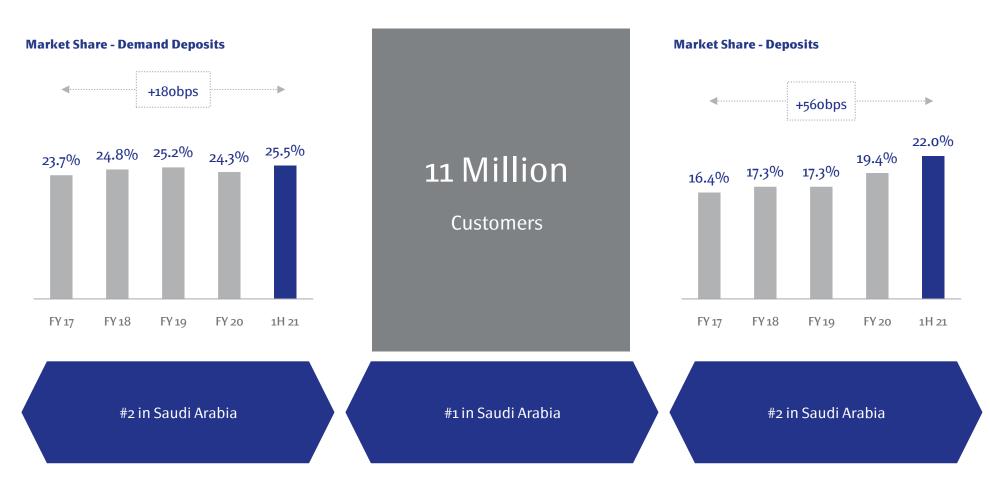
Cost of Funds (%)





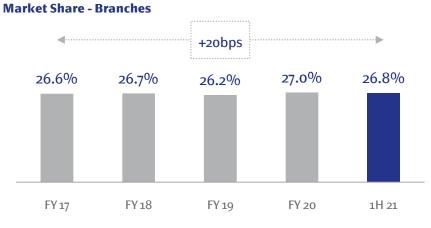
## What sets Al Rajhi Bank apart

ARB has the largest retail banking business in the Middle East



## Al Rajhi Bank's Leading Network

The Bank has a large distribution network in Saudi Arabia...



#1 in Branches

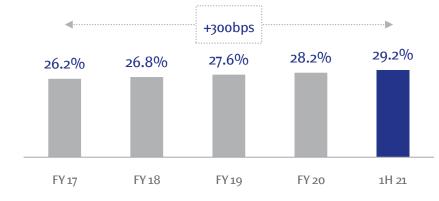
#### #1 in POS





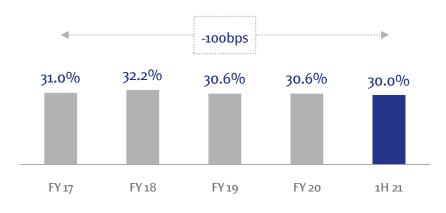
#### #1 in ATMs

#### **Market Share - ATMs**



#### **#1** Remittance Centres

#### **Market Share - Remittance Centers**





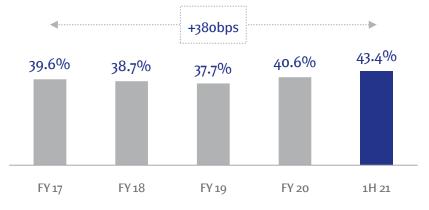
## ARB has a unique franchise

#### We capture high market share across key products



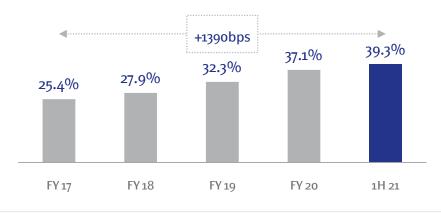
#### **#1 in Personal Loans**

#### **Market Share - Personal Loans**

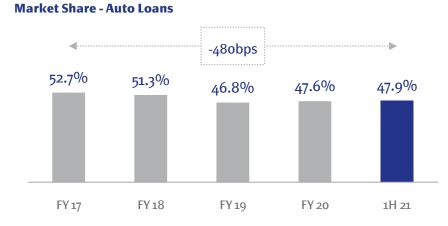


#### **#1 in Mortgages**

#### **Market Share - Mortgages**

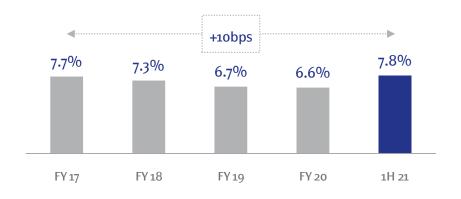


#### #1 in Auto Loans



#### Improving Position in Corporate Loans

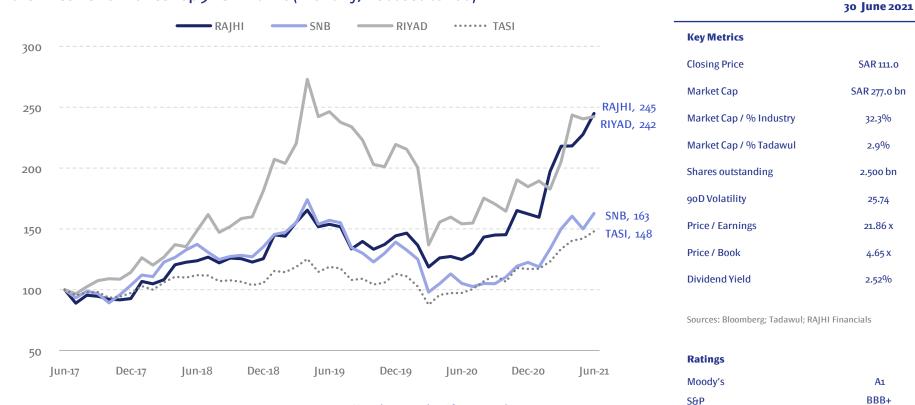
#### **Market Share - Corporate Loans**



## **ARB Market Performance**

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Al Rajhi Bank maintained its momentum and outperformed its peer group



#### Share Price Performance Top 3 KSA Banks (Monthly; Rebased to 100)

	Al Rajhi Bank	SNB	<b>Riyad Bank</b>	Kuwait Finance House	First Abu Dhabi Bank	Qatar National Bank	Emirates NBD
Rebased to 100	245	163	242	230	159	141	169
As of 30 June 2021	111.0 SAR	57.6 SAR	26.5 SAR	759 KWD	16.70 AED	17.95 QAR	13.25 AED
Source: Stock Exchanges							

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## ESG Highlights



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## Awards

#### Recent international recognition

#### **Global Awards**



#### Best Bank in Saudi Arabia (3 consecutive years 2017, 2018, 2019)



**Best Financial Institution in Saudi Arabia** 

# CRETAL PRIME

**Regional Awards** 

- Best Bank in GCC
- Fastest Growing Bank in KSA
- Most Innovative Bank in KSA
- Best Retail Bank in KSA
- Strongest Islamic Retail Bank in the World
- Strongest Islamic Retail Bank in the GCC
- Strongest Islamic Retail Bank in the MEA



GCC Best Employer Brand Award

### **The Banker**

Largest Bank in the world in terms of Sharia Assets





- Most Improved IR Team Blue-Chip (2018)
- Best Investor Relations in the Middle East (2019)
- Best Investor Relations in KSA (2019)
- Best CFO in the Middle East (2019)
- Best Investor Relations Professional (2019)



Best Bank in Saudi Arabia (2 consecutive years 2017 & 2018)





## Since inception of ABCDE, the world has changed

## **ABCDE Strategy Initiatives & Outcomes**



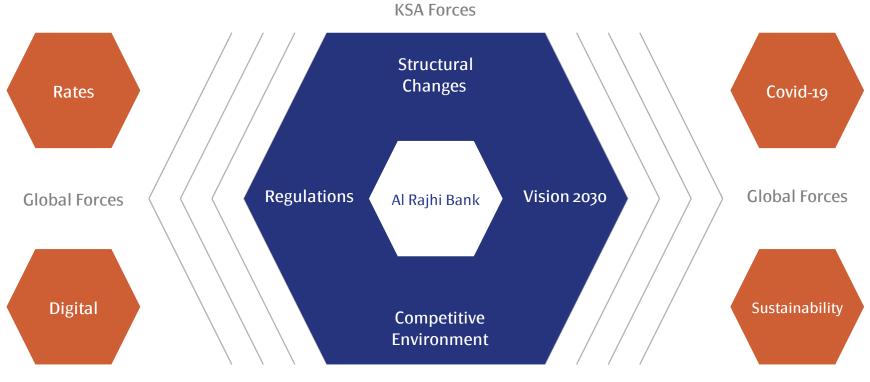
Al Rajhi Bank's 2016-2020 Strategy achieved a lot and set a strong foundation



## **Global and KSA Market Forces**



A forcefield of risks and opportunities



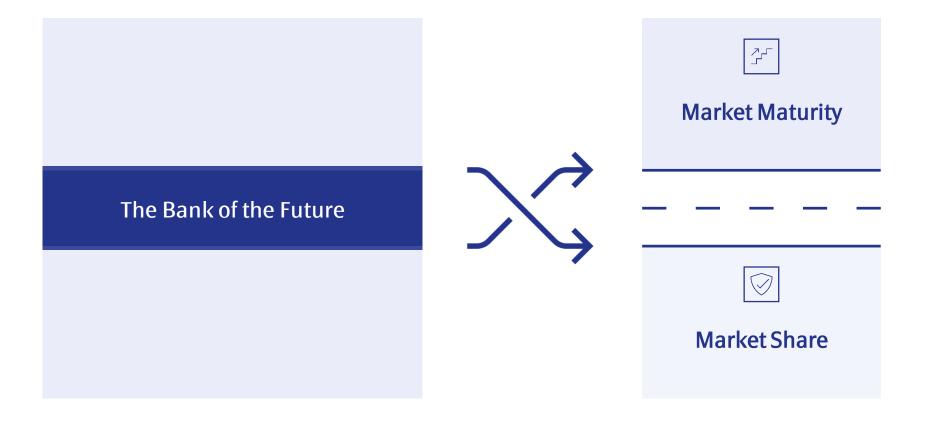
**KSA Forces** 



## Where are **future opportunities** for growth?

## Where are the growth opportunities?

The Bank of the Future has two main avenues for growth in KSA



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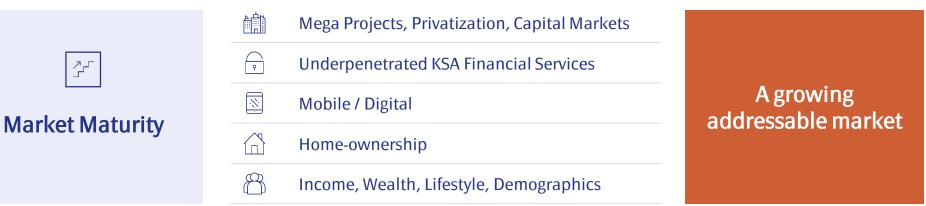
Al Rajhi Bank

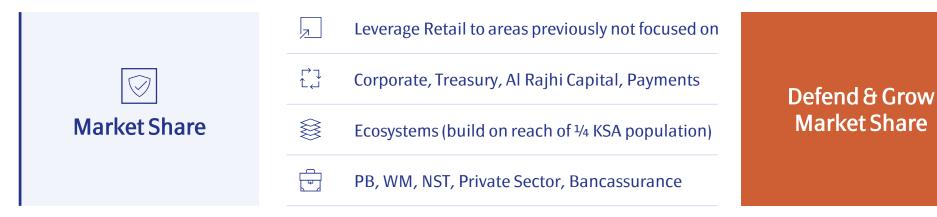
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## The Bank of the Future has two avenues for growth







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Al Rajhi Bank



## We are building the "Bank of the Future"

## We are building the "Bank of the Future"



#### Strategy 2021-2023

$\equiv$ Build on our core $\rightarrow$	$\equiv$ Outperform our competition $\rightarrow$	$\equiv$ Transform technology $\rightarrow$	$\equiv$ Focus on new client needs $\rightarrow$	
FOCUS AREA	FOCUSAREA	FOCUSAREA	FOCUS AREA	
Grow Retail including Private Sector	Customer Experience	Digital Core Banking Platform	Become Leading Finance Company	
Expand Corporate	Preferred Employer	Data Leader for Customer Insights	Develop Best Payments Solution	
Bank of Choice for SMEs	Bank of Choice for SMEs Market Share		Grow Private Bank	
Grow Affluent Accounts	Grow Affluent Accounts Preferred Loyalty Program		Expand Marketplace Coverage	
Improve Revenue Mix     Leader in Financial Conduct		Adopt Agile Delivery	Deepen Relationships via X-Sell	
Bank of		the	Future	

## In strong position to deliver the "Bank of the Future"

Good progress made on strategy implementation

$\equiv$ Build on our core $\rightarrow$		■ Outperform our competition	etition $\rightarrow$	$\equiv$ Transform technolog	gy →	■ Focus on new clie	ent needs $\rightarrow$
FOCUS AREA	PROGRESS	FOCUS AREA	PROGRESS	FOCUSAREA	PROGRESS	FOCUS AREA	PROGRESS
Grow Retail including Private Sector Retail financing growth 2021 YTD	+24%	Customer Experience Customer NPS	71%	Digital Core Banking Platform Digital / Manual ratio	87/13	Become Leading Finance C Emkan financing total (SAR)	ompany 5.3bn
Expand Corporate Corporate Financing growth 2021 YTD	+21%	Preferred Employer Employee Engagement Index	70%	Data Leader for Customer Insights Active Digital Customer penetration	9.2mm	Develop Best Payments Sol POS Market Share	ution 30%
Bank of Choice for SMEs SME Financinggrowth 2021 YTD	+22%	Market Share Market share of KSA banking assets	19%	Modernize our technology Number of Robots	337	Grow Private Bank New products for Private Banki	ng clients 11
Grow Current Accounts Current Accounts growth 2021 YTD	+8%	Preferred Loyalty Program Loyalty program customers enrolled	3.2mn	Leverage our Infrastructure Al Rajhi Banking App Rating	4.7	Expand our customer react Number of Active customers	
Improve Revenue Mix Non-yield Income to Operating Income	20%	Leader in Financial Conduct ESG Rating	BB	Adopt Agile Delivery Transactions per month	450mn	Deepen Relationships via X 360-degree system to serve clier	
Bank		of		the		Futur	e

Sources: Al Rajhi Bank, SAMA, Bank Financial Statements





## KSA's Macro-Economic Environment

## KSA Economic Outlook

recovery in oil prices and economic activities.

Average inflation is forecasted to be 3.2% in 2021.

IMF has revised up 2021 GDP growth forecast to 2.4% driven by

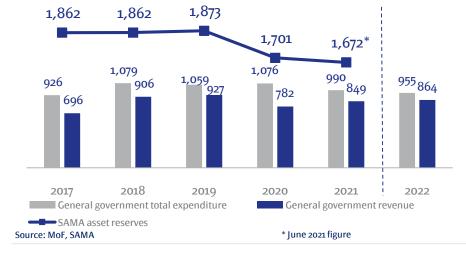
Saudi is keeping its fiscal expenditure at the budgeted level.

#### Improved economic conditions compared to 2020

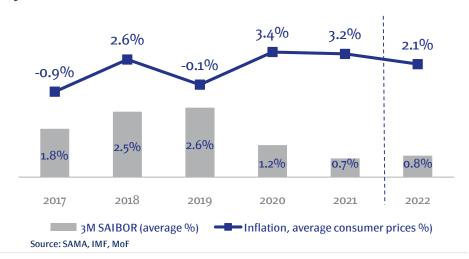


#### **GDP Growth / Brent Oil Price**

**3M SAIBOR / Inflation** 



#### Expenditure/Revenue and Asset Reserves (SARbn)



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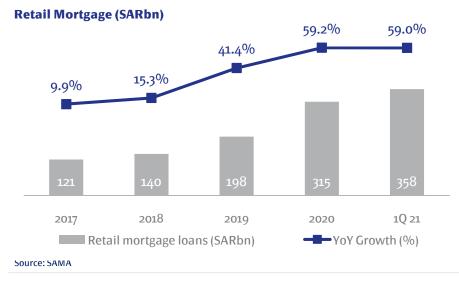
**Highlights** 

## **Banking Sector Highlights**

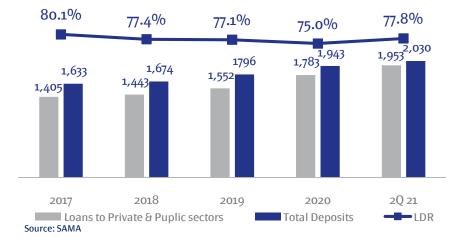
#### Growth in mortgage lending continues to drive credit growth

#### **Recent Developments**

- SRC reduced mortgage reference rate, starting from June by 10bps.
- Continuous migration to cashless payment methods.
- Deferral Payment Program extended for additional three months till September 30, 2021 for MSME that are still affected by Covid-19.



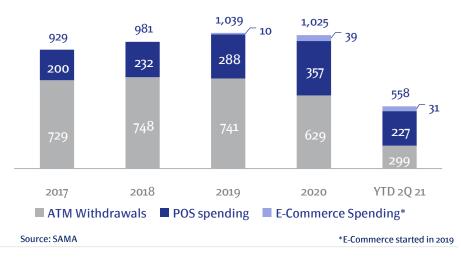
#### SAMA LDR (%) & Bank Loans and Deposits (SARmn)



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#### POS/ATM & E-Commerce (SARbn)



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**Bank Of The Future** 



## 2Q 2021 Financial Results

## ARB had an excellent first half 2021

#### Results are in line with or ahead of expectations

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25	23.6% Growth in financing driven by mortgages	18.4% Growth in liabilities	Stable LDR
Strong 16% YTD Balance Sheet Growth	Net Financing <b>315.7b</b> n <u>+23.6%</u> <b>390.3</b> bn	Total Liabilities $410.7$ bn $\xrightarrow{+18.4\%}$ $486.5$ bn	Loan to Deposit Ratio
Dalance Sheet Growth	FY 20 1H 21	FY 20 1H 21	FY 20 1H 21
3r	21.6% Net yield income growth, impacted by slightly lower NPM	45.1% Non yield income growth	25.7% Operating Income growth
Solid ( (% potincomo	Net Yield income	Non Yield Income	Operating Income
Solid 44% net income growth YoY	<b>8,078mn</b> → <b>9,822mn</b> <sup>1H 20</sup> <sup>1H 21</sup>	<b>1,697mn</b> <u>+45.1%</u> <b>2,462mn</b> <sup>1H 20</sup> <sup>1H 21</sup>	9,775mn +25.7% 12,284mn 1H 20 1H 21
$\overline{\oslash}$	11 bps COR reduction	9 bps improvement in NPL ratio from strong loan growth	NPL coverage remained strong and stable
	Cost of risk	NPL	NPL Coverage
Stable credit quality	<b>0.75%</b> FY 20 IH 21	0.76% FY 20 0.67% 1H 21	<b>306% 318%</b> FY 20 1H 21
	5.8 ppt better operating efficiency	Capital position above regulatory	Lower NPM
$\overline{\diamondsuit}$		minima	
	Cost to income ratio	Total Capital Adequacy Ratio	NPM <b>4.80</b> %
Key Ratios	<b>33.3%</b> 1H 20 2 <b>7.5%</b> 1H 21	<b>19.0%</b> 1H 20 <b>18.0%</b> 1H 21	1H 20 4.44% 1H 21

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## Trends ahead of expectations



Guidance revisions driven by solid growth in first half 2021

		FY 2021 Guidance	2 <b>Q</b> 2021 Actual	<b>Guidance Revision</b>
Balance Sheet	Financing	High teens growth	+23.6%	32% - 35%
	Net profit margin	-30 bps to -40 bps	-27 bps	-40 bps to -50 bps
Profitability	Cost to income ratio	Below 30%	27.5%	Below 28.5%
	ROE	21% - 22%	23.1%	23% - 24%
Asset Quality	Cost of risk	0.60% - 0.70%	0.64%	Unchanged
Capital	CET1 ratio	16% - 17%	16.9%	17% - 18%

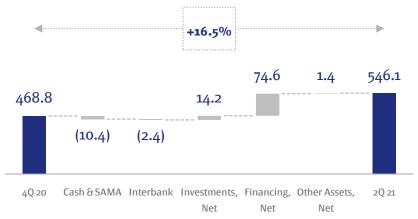
## Balance Sheet Trends (1)

Strong 16% YTD balance sheet growth driven by Financing and investments

## +30.8% 418 430 469 512 546 20 20 30 20 40 20 10 21 20 21

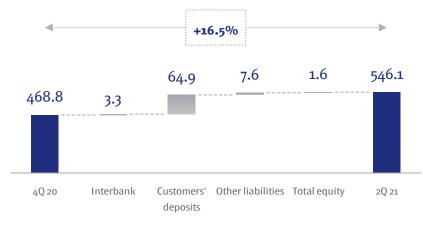
Movement in Assets (SARbn)

**Total Assets (SARbn)** 



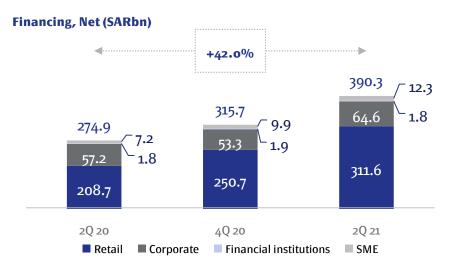
SAR (mn)	2Q 2021	1Q 2021	QoQ	4 <b>Q</b> 2020	YTD
Cash and balances with SAMA	36,914	38,562	-4%	47,363	-22%
Due from banks and other FI	26,213	31,730	-17%	28,655	-9%
Investments, net	74,474	67,968	+10%	60,285	+24%
Financing, net	390,296	356,144	+10%	315,712	+24%
Other assets, net	18,243	17,829	+2%	16,810	+9%
Total assets	546,139	512,234	+7%	468,825	<b>+16</b> %
Due to banks and other FI	14,085	9,731	+45%	10,764	+31%
Customers' deposits	447,506	421,269	+6%	382,631	+17%
Other liabilities	24,878	22,012	+13%	17,311	+44%
Total liabilities	486,469	453,011	+7%	410,706	+18%
Total shareholders' equity	59,670	59,222	+1%	58,119	+3%

#### **Movement in Funding (SARbn)**



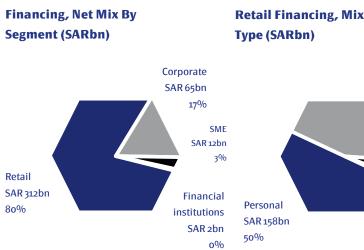
## **Balance Sheet Trends (2)**

#### Financing growth driven by mortgage growth

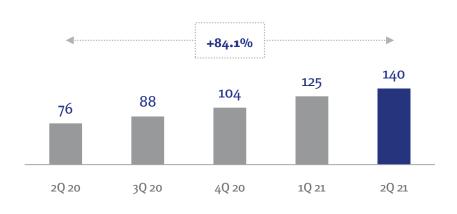


#### **Movement in Net Financing (SARbn)**







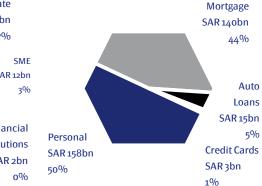


## **Retail Financing, Mix By**

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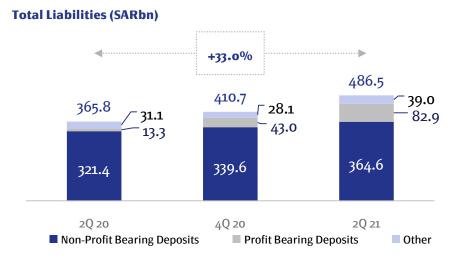
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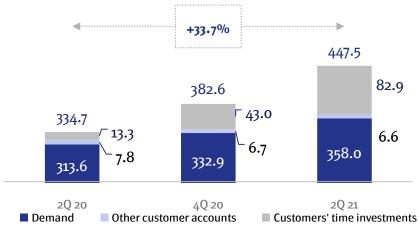


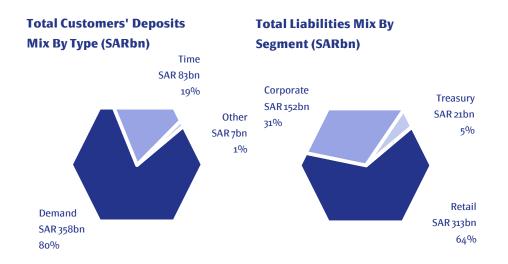
## **Balance Sheet Trends (3)**

### Balance sheet growth funded by NPB deposits









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#### **Movement in Total Customers' Deposits (SARbn)**

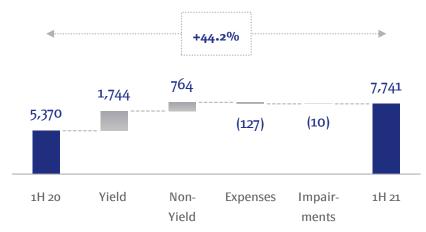
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## **Net Income Trends** Solid net profit growth of 44% YoY



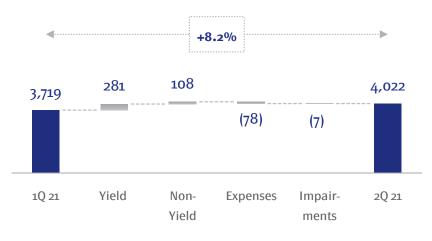
#### Net Income For The Period Before Zakat (SARmn)





SAR (mn)	1H 2021	1H 2020	YoY	2Q 2021	2 <b>Q</b> 2020	YoY
Net financing and investment income	9,822	8 <b>,0</b> 78	+22%	5,052	3,968	+27%
Fee from banking services, net	1,843	1,147	+61%	934	529	+77%
Exchange Income, net	359	377	-5%	184	170	+8%
Other operating income, net	259	173	+50%	166	141	+18%
Fees and other income	2,462	1,697	+45%	1,285	84 <b>0</b>	+53%
Total operating income	12,284	9,775	<b>+26</b> %	6,336	4 <b>,80</b> 8	+32%
Operating expenses	-3,382	-3,255	+4%	-1,730	-1,634	+6%
Pre-provision profit	8,902	6,520	+37%	4,606	3,174	+45%
Total impairment charge	-1,161	-1,151	+1%	-584	-458	+28%
Net income for the period before Zakat	7,741	5,370	+44%	4,022	2,716	+48%
Zakat	-801	-554	+45%	-418	-280	+49%
Net income for the period after Zakat	6,940	4,816	+44%	3,605	2,436	+48%

#### Net Income Before Zakat Growth Drivers By Type (SARmn)



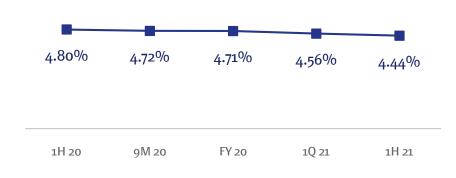
## **Operating Income Trends**

#### Strong income growth reflecting successful strategy execution

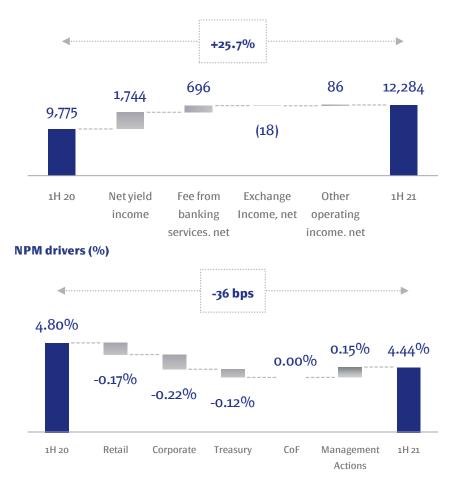


#### **Total Operating Income (SARmn)**

**Net Profit Margin (%)** 







#### مصرف الراجحي Al Rajhi Bank

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## **Expenses Trends** Cost efficiencies resulted in higher positive jaws

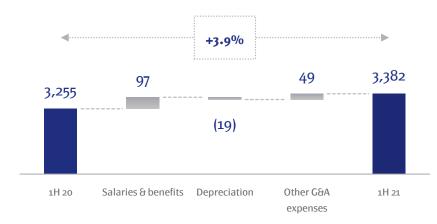


**Operating Expenses (SARmn)** 

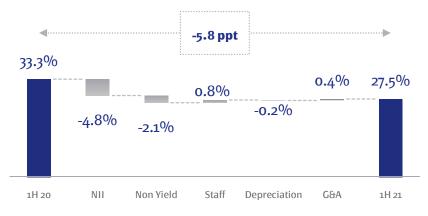
**Cost To Income Ratio (%)** 

## 33.3% 33.4% 32.5% 27.8% 27.5% 1H 20 9M 20 FY 20 1Q 21 1H 21

#### **Operating Expenses Growth Drivers By Type (SARmn)**



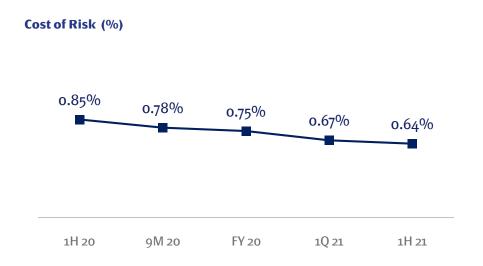
Cost to Income Ratio Drivers (%)



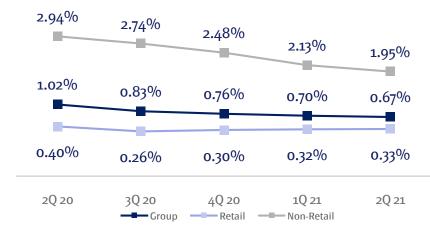
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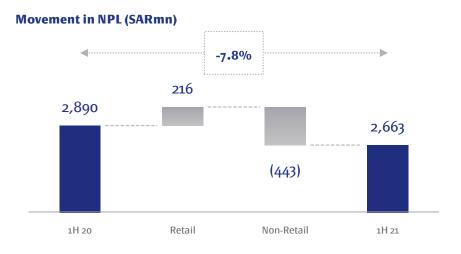
## Asset Quality Trends (1)

Asset quality remains healthy and NPL coverage remains strong and stable

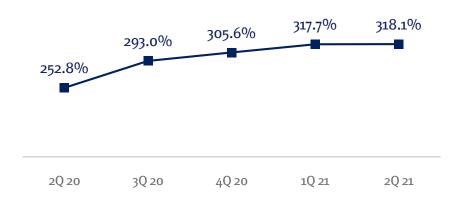


#### NPL Ratio (%)



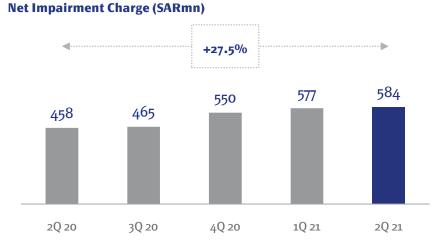


#### NPL Coverage Ratio (%)

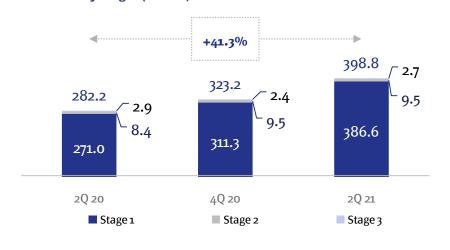


## Asset Quality Trends (2)

### Healthy stage coverage reflecting prudent risk management



#### Gross Loans by Stage\* (SARbn)



 Movement in Net Impairment (SARmn)

 248

 1,151
 1,161

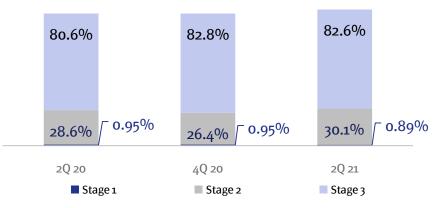
 (237)

 1H 20
 Gross Charges
 1H 21

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#### ECL Coverage\* (%)

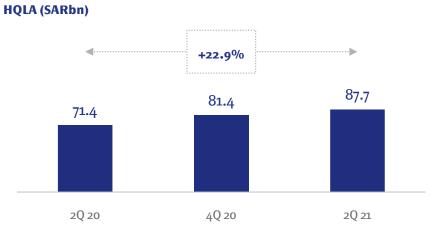


\* Stage exposure and ECL allowances varies from the financial statements due to IFRS9 cure period treatment

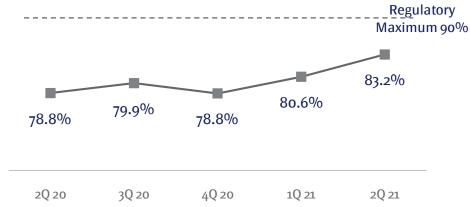


## Liquidity Trends

Liquidity remains comfortably within regulatory requirements



#### SAMA LDR (%)

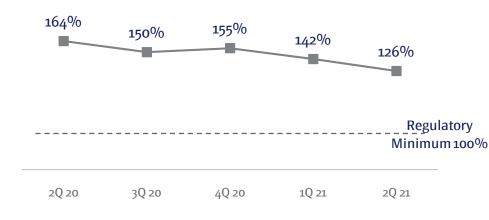


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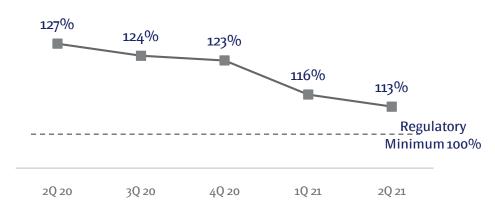
Al Rajhi Bank

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LCR (%)



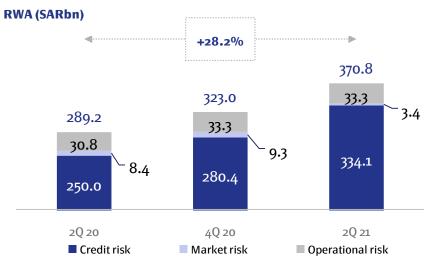
NSFR (%)



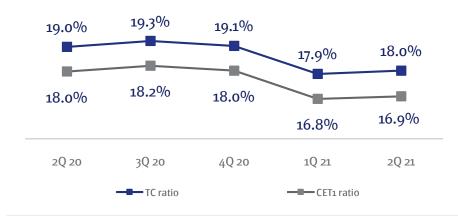


## **Capitalisation Trends**

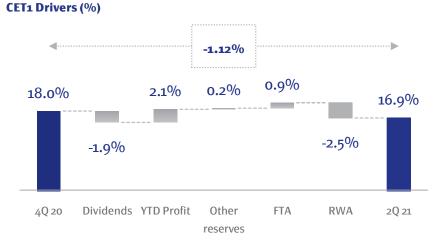
## Capital position well above regulatory minima







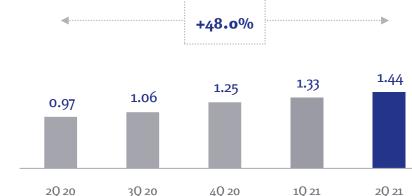
**Total Capital (SARbn)** +21.2% 66.7 61.6 4.2 3.5 55.1 3.1 62.6 58.1 51.9 4Q 20 2Q 21 2Q 20 Tier 1 Capital (CET1) Tier 2 capital (T2)



## Return Metrics

### Al Rajhi Bank's returns remain industry-leading





## Earnings per Share (SAR)

Return on Equity (%)



Return on Assets (%)



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## 2Q 2021 Operating Results

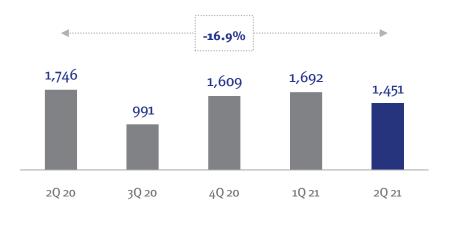
## **Retail Banking**

Despite balance sheet growth, net income declined YoY from higher impairments

#### **Total Operating Income (SARmn)**

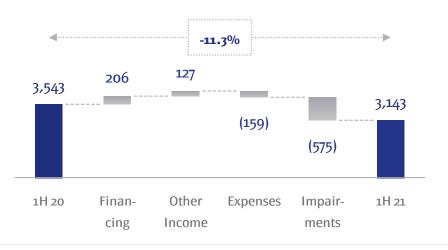


#### Net Income (SARmn)



SAR (mn)	2 <b>Q</b> 2021	1Q 2021	QoQ	2 <b>Q</b> 2020	YoY
Net financing and investment income	3,015	3,075	-2%	2,909	+4%
Fee and other income	494	620	-20%	491	+1%
Total operating income	3,509	3,695	-5%	3,400	+3%
Operating expenses	1,494	1,459	+2%	1,394	+7%
Total impairment charge	564	544	+4%	260	+117%
Net income for the period	1,451	1,692	-14%	1,746	-17%
Total assets	332,209	302,292	+10%	231,642	+43%
Total liabilities	313,043	307,060	+2%	313,945	-0%

#### Net Income Growth Drivers By Type (SARmn)



## **Corporate Banking**

### Net income growth driven by lower impairment charges

#### Total Operating Income (SARmn)

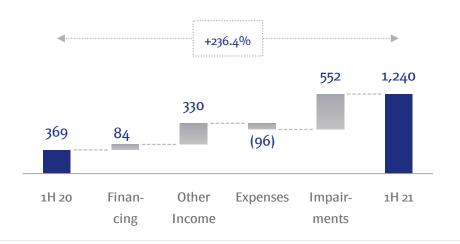


Net Income (SARmn)



SAR (mn)	2Q 2021	1Q 2021	QoQ	2Q 2020	ΥοΥ
Net financing and investment income	518	480	+8%	379	+37%
Fee and other income	430	107	+303%	109	+295%
Total operating income	948	587	<b>+61</b> %	488	<b>+9</b> 4%
Operating expenses	142	104	+37%	75	+90%
Total impairment charge	26	24	+8%	184	-86%
Net income for the period	78 <b>0</b>	46 <b>0</b>	+7 <b>0</b> %	230	<b>+240</b> %
Total assets	77,761	73,935	+5%	63,611	+22%
Total liabilities	152,073	129,956	+17%	34,085	+346%

#### Net Income Growth Drivers By Type (SARmn)



Treasury

## Strong net income growth driven by investment income growth

#### Total Operating Income (SARmn)

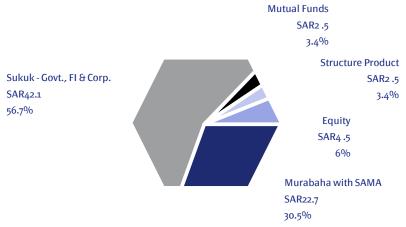


#### Net Income (SARmn)



SAR (mn)	2Q 2021	1Q 2021	QoQ	2Q 2020	YoY
Net financing and investment income	1,502	1,201	+25%	668	+125%
Fee and other income	119	170	-30%	99	+21%
Total operating income	1,622	1,372	+18%	767	+111%
Operating expenses	52	47	+11%	129	-59%
Total impairment charge	(6)	9	-160%	14	-141%
Net income for the period	1,575	1,315	+2 <b>0</b> %	624	+152%
Total assets	131,723	131,833	-0%	119,357	+10%
Total liabilities	21,162	15,828	+34%	17,575	+20%

#### Investments, Net Mix By Asset (SARbn)



## Rajhi Capital

#### Strong net income growth driven by increased brokerage income

#### Total Operating Income (SARmn)



#### Net Income (SARmn)



SAR (mn)	2 <b>Q</b> 2021	1Q 2021	QoQ	2 <b>Q</b> 2020	ΥοΥ
Net financing and investment income	17	14	+22%	11	+46%
Fee and other income	242	280	-14%	141	+71%
Total operating income	258	294	-12%	152	<b>+70</b> %
Operating expenses	42	42	-0%	36	+16%
Total impairment charge	0	0	_	0	_
Net income for the period	217	252	-14%	116	+86%
Total assets	4,446	4,173	+7%	3,074	+45%
Total liabilities	191	167	+15%	149	+28%

#### Market Share - Al Rajhi Capital Brokerage (Value traded)





## **IR Contact Information**

## **Additional Information**

#### Contact investor relations for more information



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#### Upcoming Events in 3Q 2021

31 <sup>st</sup> Aug - 2 <sup>nd</sup> Sep	JPM MENA Investment Forum
8 <sup>th</sup> - 9 <sup>th</sup> Sep	Goldman Sachs CEEMEA & LatAm Financials Symposium
8 <sup>th</sup> - 10 <sup>th</sup> Sep	Citi GEMS Conference
13 <sup>th</sup> - 21 <sup>st</sup> Sep	EFG Virtual Investor Conference
21 <sup>st</sup> - 23 <sup>rd</sup> Sep	BofA Annual Financials CEO Conference
27 <sup>th</sup> Sep – 15 <sup>th</sup> Oct	HSBC Saudi Exchange Virtual Roadshow



#### Visit our website (here) for more Investor disclosers:

Annual Report

Factsheet

- Financial Statements
- Investor Presentation

- Data Supplement
- Earnings Release



Al-Rajhi Banking App



eBusiness Banking App



**Investor Relations App** 

Bank Of The Future

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